





Creating Lasting Value

Investor Presentation – November 2016



NSE:SUNPHARMA | BSE:524715 | Bloomberg:SUNP IN | Reuters:SUN.BO

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Disclaimer



Except for the historical information contained herein, statements in this presentation and the subsequent discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", "seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue" and similar expressions or variations of such expressions may constitute "forward-looking statements". These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. Sun Pharmaceutical Industries Limited does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.

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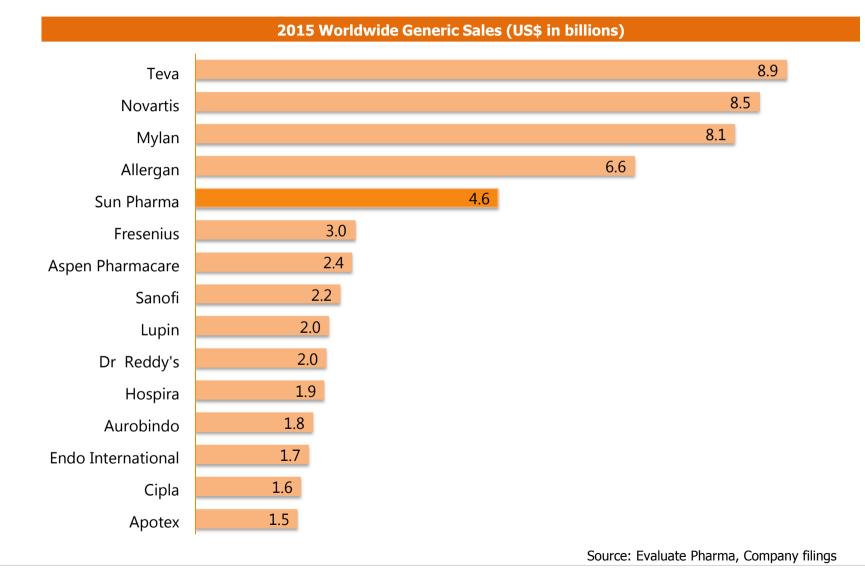
Sun Pharma at a glance



5 th Largest Global Specialty Generic Company		
US	• Ranked 5 th in US* / Largest Indian Pharma Company in US	
India	• No. 1 Pharma Company in India	
Emerging Markets	Largest Indian Pharma Company in Emerging Markets	
Europe	Expanding presence in Europe	
Manufacturing Footprint	• 47 manufacturing sites across the world	
Market Presence	 Presence in more than 150 countries across branded and generic markets 	
Product Portfolio	 Portfolio of more than 2,000 products across the world 	
Employees	• 30,000+ global employee base	
Quality Compliance	 Multiple facilities approved by various regulatory authorities across the world including USFDA 	
R&D and Manufacturing	 Capabilities across dosage forms like injectables, sprays, ointments, creams, liquids, tablets and capsules 	
Addressable Segments	 Specialty products, branded generics, complex generics, pure generics & APIs 	
	* Courses Evolute Discusse for 12 months and ad Day 2015	

* Source: Evaluate Pharma for 12 months ended Dec 2015





Sun Pharma today



US Formulations

- 5th largest generics company in US* with one of the largest ANDAs pipeline (144 ANDAs awaiting approval)
- Presence in generics, Specialty and branded segments with more than 423 approved products
- FY16 sales: US\$ 2,066 mn (2)

India Branded Generics

- No.1 ranked with 12 classes of doctor categories
- Leading position in high growth chronic therapies
- Specializes in technically complex products
- FY16 sales: US\$ 1,109 mn ⁽²⁾



Emerging Markets

- Presence in over 100 countries across Africa, Americas, Asia and Eastern & Central Europe
- Key focus markets Brazil, Mexico, Russia, Romania, South Africa, and complementary & affiliated markets
- FY16 sales: US\$ 548 mn⁽²⁾

Note:

(1) As of Oct, 30, 2016 using spot exchange rate of INR /USD = 66.85

(2) Using average exchange rate for FY16 of INR /USD = 65.43

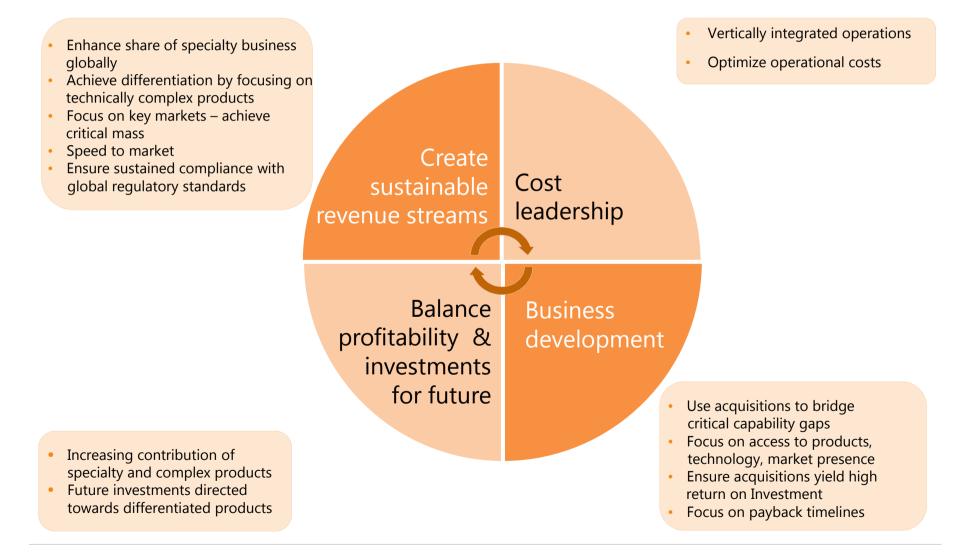
- # Includes Western Europe, Canada, Australia & New Zealand, Japan and other markets. All sales numbers in US\$ for 12 months ended March 31, 2016.
- * Source: Evaluate Pharma for 12 months ended Dec 2015

Western Europe, Canada, ANZ & others

- Presence across majority of markets in Western Europe, Canada and A&NZ
- Product portfolio includes differentiated offerings for hospitals, injectables and generics for retail market
- FY16 sales: US\$ 330 mn ⁽²⁾

Driving Long Term Growth





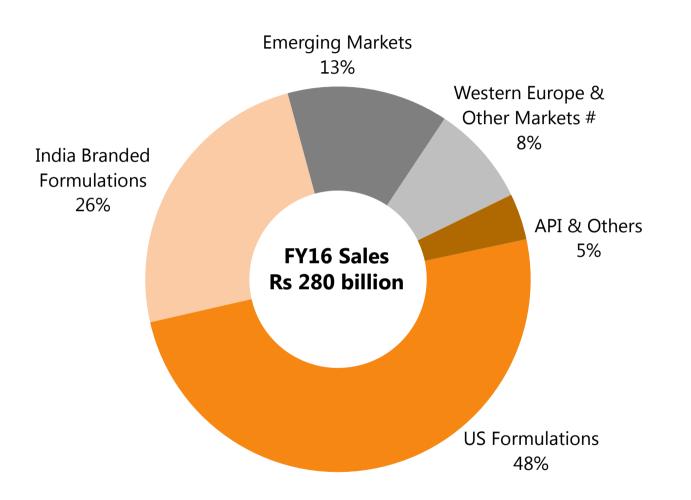
Our Specialty Initiatives



Ramping up Specialty Pipeline	 In-licensed Tildrakizumab (a monoclonal antibody targeting IL-23) from MSD for treating chronic plaque psoriasis- Positive results from Phase-3 clinical trials declared in May'16 Acquired Dusa Pharma in US – Access to patented drug-device combination useful for treating Actinic Keratosis, a dermatology ailment Acquired InSite Vision - Focuses on developing new specialty ophthalmic products, has three late stage programs. Entered into a joint venture with Intrexon Corporation for developing gene-based therapies for ocular diseases
Branded Businesses in US, India and RoW	 Ranked no. 3 branded dermatology company in the US market Market leader in specialty chronic segments in India Amongst the largest Indian companies in branded emerging markets
Complex Generics in US	 Firmly established as the no. 1 supplier of generic dermatology products in the US Current product offering in US includes many specialty generics across different dosage forms. Future product development targeted at complex generics One of the few companies globally to have farm-to-market capabilities for controlled substances Key focus areas include dermatology, ophthalmic, oncology, controlled substances, amongst others

Highly Diversified Revenue Base



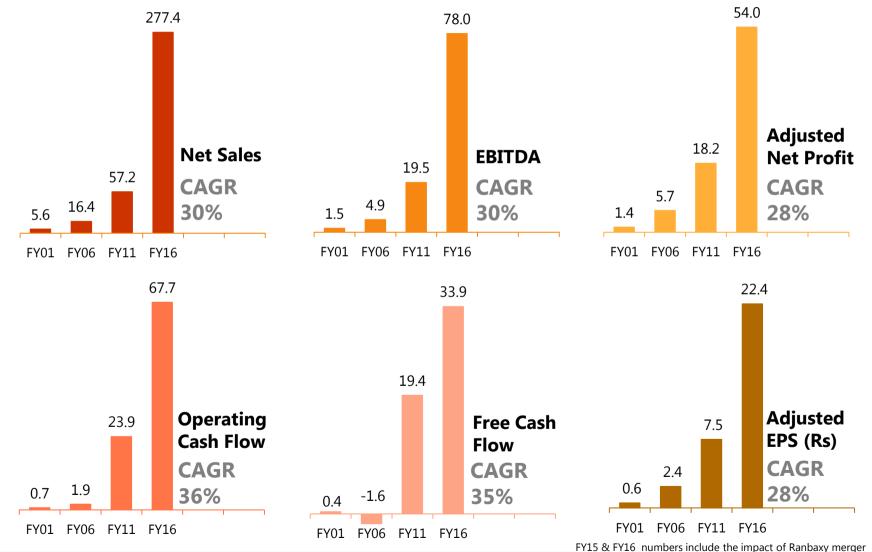


Includes Western Europe, Canada, Australia & New Zealand, Japan and other markets.

Impressive Track Record of Growth

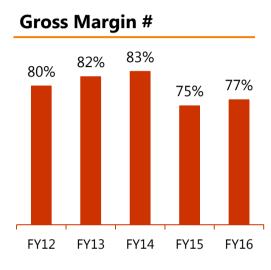


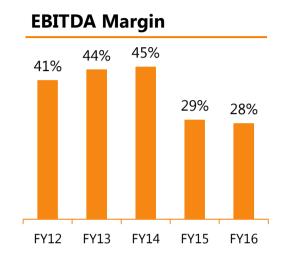
(All Figures in INR Billion)

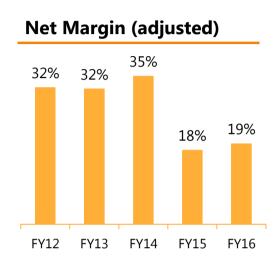


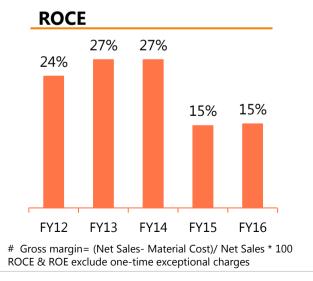
Consistent profitability and returns

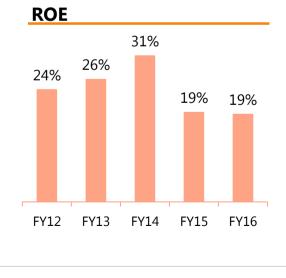














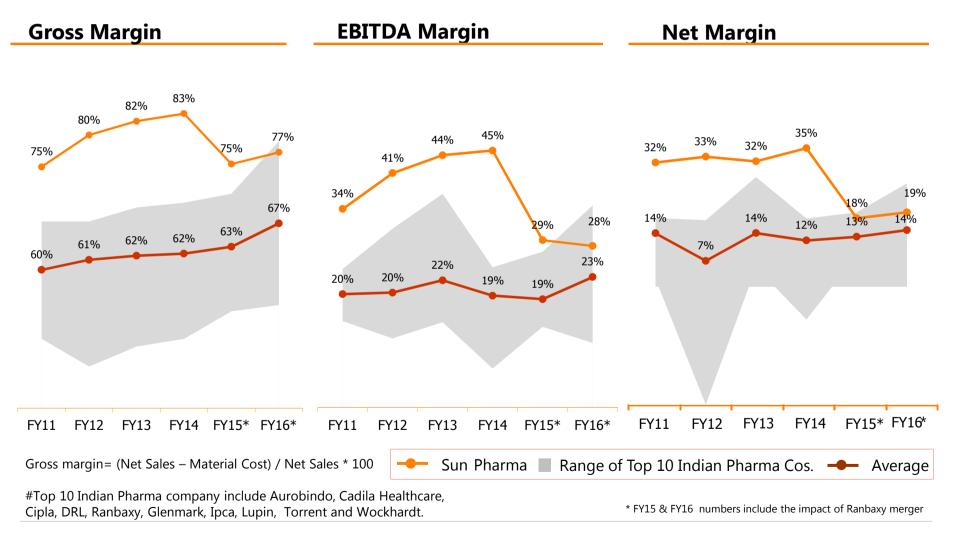
FY15 & FY16 numbers include the impact of Ranbaxy merger

Sustained Profitability Vs. Peers



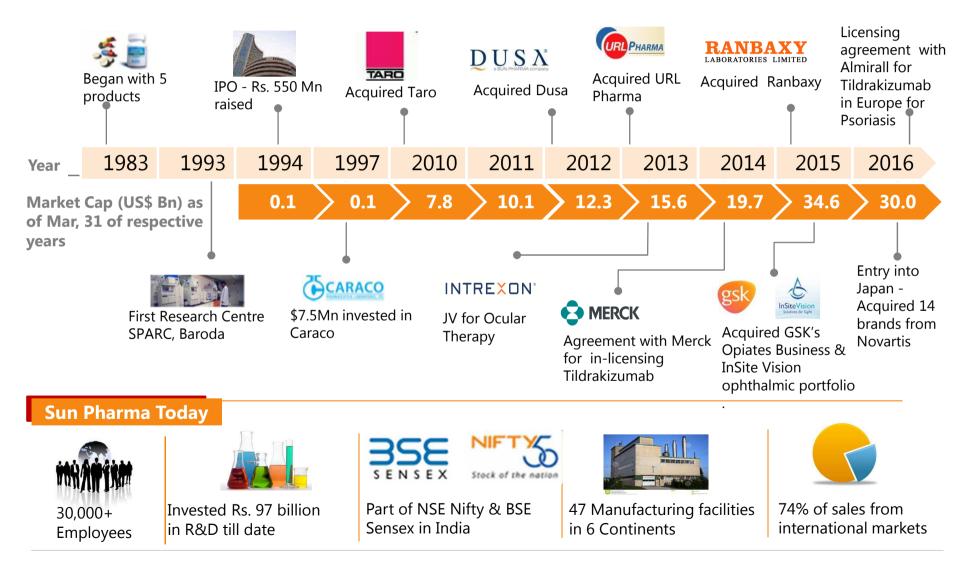
Superior business model

Margins consistently higher than peers#



Creating Value, Continuously...



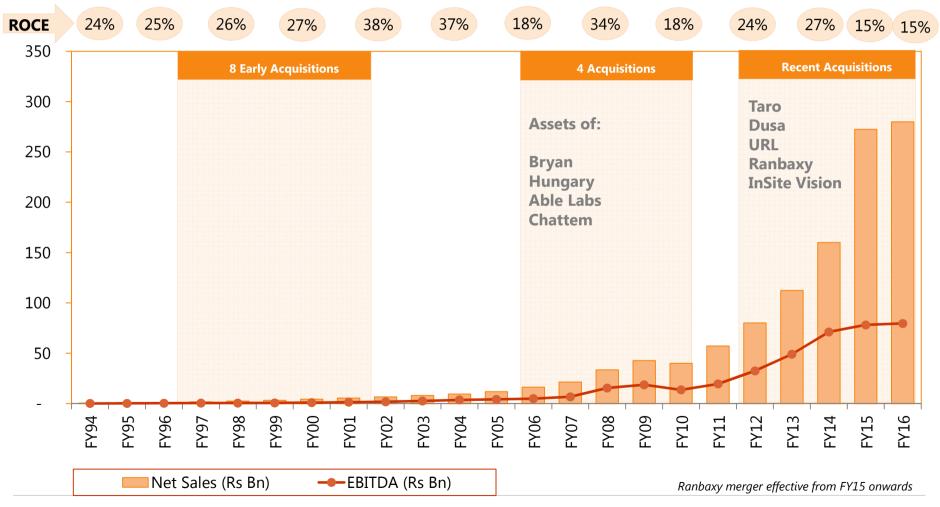


Key Deals & Rationale



Year	Deals	Country	Rationale
2016	Licensing agreement with Almirall for Tildrakizumab for Psoriasis	Europe	Strengthening the distribution of Tildrakizumab in Europe
2016	Acquired 14 brands from Novartis	Japan	Entry into Japan
2016	Distribution agreement with AstraZeneca	India	Distribution services agreement in India for brand "Oxra" & "Oxramet"® (brands of dipagliflozin, used for diabetes treatment)
2015	Acquired InSite Vision Inc.	US	Strengthens branded ophthalmic portfolio in U.S.
2015	Acquisition of GSK's Opiates Business	Global Markets	Vertical Integration for controlled substances business
2015	Distribution agreement with AstraZeneca	India	Distribution services agreement in India for brand "Axcer"® (brand of ticagrelor, used for the treatment of acute coronary syndrome)
2015	Sun Pharma – Ranbaxy Merger	Global Markets	5 th largest Global Specialty Generic Pharma Company, No.1 Pharma Company in India & Strong positioning in Emerging Markets
2014	In-licensing agreement with Merck for Tildrakizumab a biologic for psoriasis	Global Markets	Strengthening the specialty product pipeline
2014	Acquired Pharmalucence	US	Sterile injectable capacity in the US, supported by strong R&D capabilities
2013	Formation of Sun-Intrexon JV	Global Markets	JV for ocular therapies
2013	Acquired URL's generic business	US	Adds 107 products to US portfolio
2012	Acquired DUSA Pharma, Inc.	US	Access to branded derma product
2010	Acquired Taro Pharmaceutical Industries Ltd.	Israel	Dermatology & Topical Product Manufacturing Plant at Israel & Canada
2005	Assets of Able Labs Formulation plant in Bryan	New Jersey, US Ohio, US	Dosage form plant (NJ, US) and IP Dosage form plant (Ohio, US)
1997	Acquired Caraco	Detroit, US	Entry into US Market

Successful track record of turning around acquisitions



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PHARMA





US Business at a glance

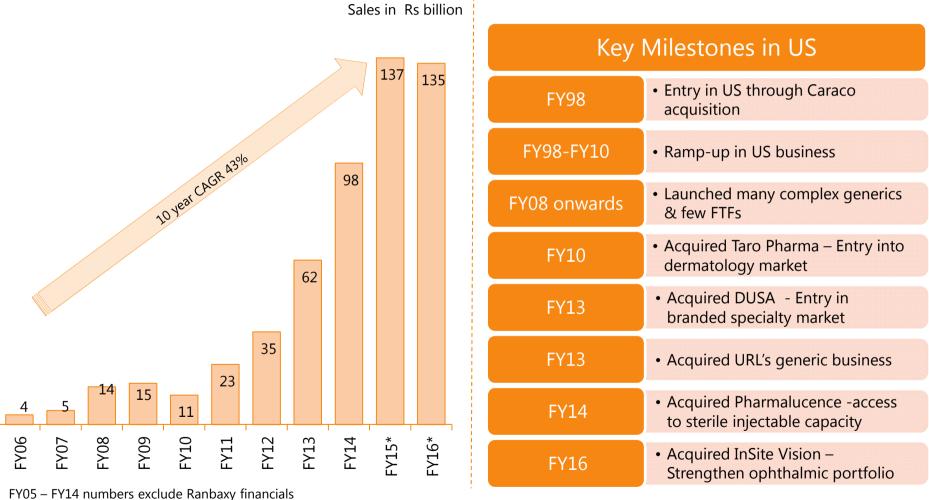


5th Largest Pharma Company in the US Generics Market *

Dermatology Segment	 Largest generic dermatology company and 3rd largest branded dermatology company in the US
Comprehensive Portfolio	 Wide basket of 567 ANDAs & 41 NDAs filed and 423 ANDAs & 37 NDAs approved across multiple therapies
Robust Pipeline	 144 ANDAs & 4 NDAs pending FDA approval, including a combination of complex generics, FTF opportunities and pure generics
Market Presence	Presence in generics, branded & OTC segments
Flexible Manufacturing	 Integrated manufacturer with flexibility for manufacturing onshore/ offshore
Dosage Forms	 Liquids, Creams, Ointments, Gels, Sprays, Injectable, Tablets, Capsules, Drug-Device combination
	* Country Evolution Department for 12 months and ad Dep 2015

* Source: Evaluate Pharma for 12 months ended Dec 2015

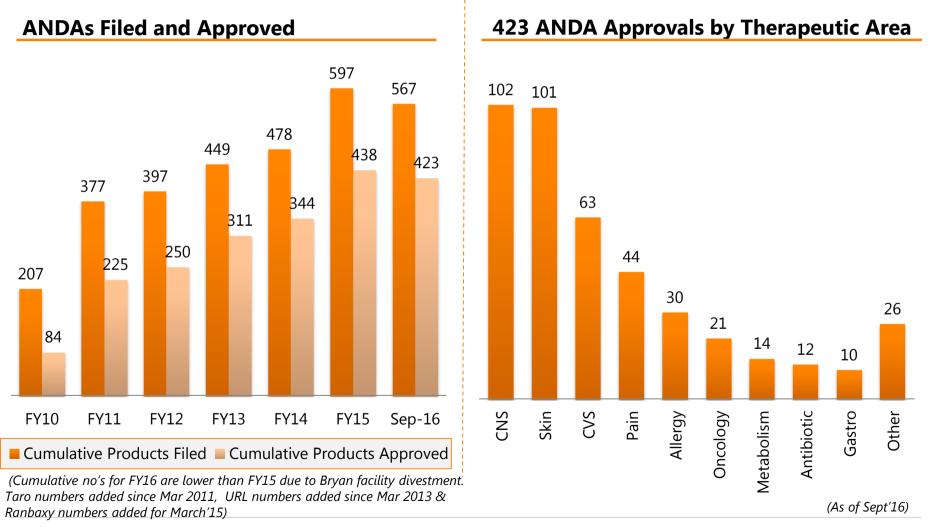
US Business - Significant Ramp-up in Sales



FY05 – FY14 numbers exclude Ranbaxy financials
* FY15 & FY16 numbers include the impact of Ranbaxy merger

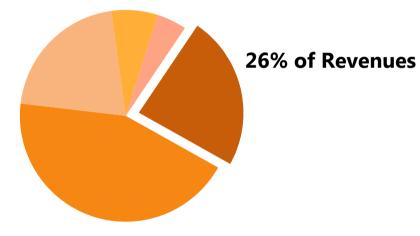
ANDA Pipeline - Significant ramp up







India Branded Generic Business







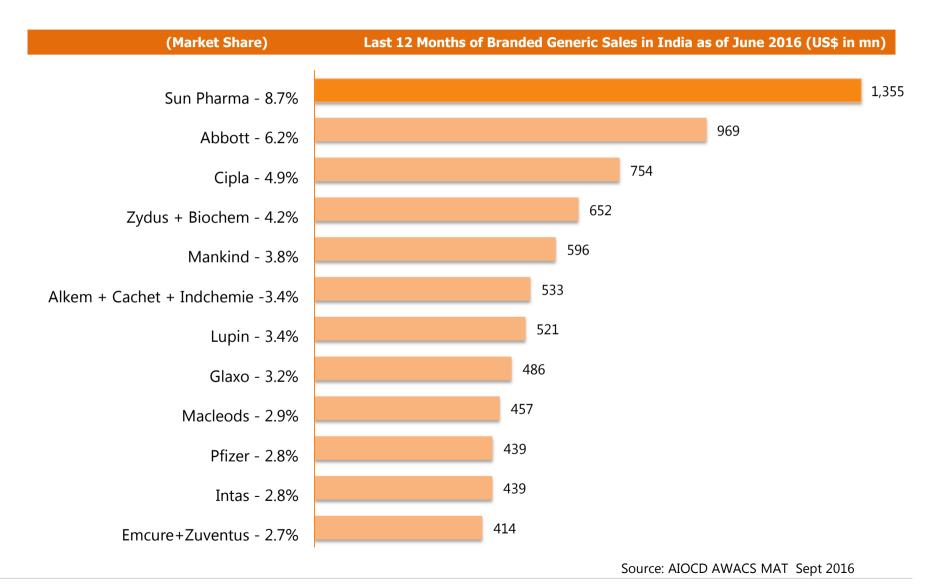
India Business at a glance



No. 1 in India		
Market Position**	 No. 1 ranked with 8.7% market share Growth of 11% inline with average industry growth of 11% 	
Prescription Ranking##	• No. 1 ranked by prescriptions with 12 different classes of doctors	
Chronic Segment	Market leader in the chronic segment	
Acute Segment	Strong positioning in the acute segment	
Product Offering	 Specializes in technically complex products and offers a complete therapy basket 	
Strong Brand Positioning**	• 32 brands in the country's top 300 pharmaceutical brands	
De-risked Growth**	 Top 10 Brands contribute approx. 18% of India revenues Growth driven by a basket of brands – low product concentration 	
Extensive Sales Force	• 9,200+ strong field force covering over 600,000* doctors	
** - As per AIOCD AWACS data for 12 months ended . ## - As per SMSRC data for Sept'16	Sept'16 * Does not exclude overlap	

Largest Pharma Company in India



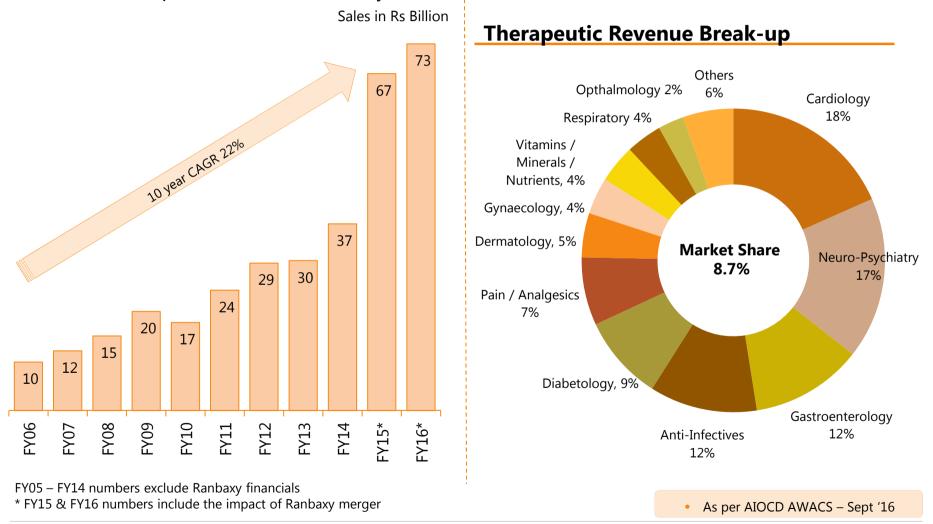


India Business – Sales ramp-up



Leadership in chronic segment; Strong positioning in acute segment

32 brands in top 300 brands of country





Therapy focused marketing Strong increase in market share Sun pharma market share has consistently • 9,200+ sales representatives • increased from 2.1% in 2000 to 8.0% in • Covering over 600,000* doctors 2016 (IMS Data for 'Sept'16) * Does not exclude overlaps 350 8.0% 300 250 200 150 100 Source : IMS 50 2007 2000 2001 2002 2003 2004 2005 2006 2008 2009 2010 2011 2012 2013 2014 2015

--Cipla --Cadila --Lupin -DRL --Torrent -Wockhardt --Ipca --Glenmark --Sun

Leadership in key therapeutic areas*



Number 1 Ranking with 12 Doctor Categories*

	Prescripti	on Ranking
Specialist	June '15	June '16
Psychiatrists	1	1
Neurologists	1	1
Cardiologists	1	1
Orthopaedic	1	1
Ophthalmologists	1	1
Gastroenterologists	1	1
Nephrologists	1	1
Diabetologists	1	1
Consulting Physicians	1	1
Dermatologists	1	1
Urologists	1	1
Oncologists	1	1
Chest Physicians	1	2

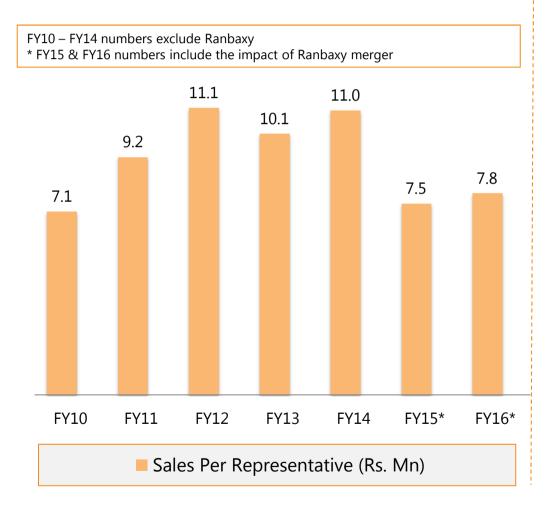
*Ranks based on prescription share

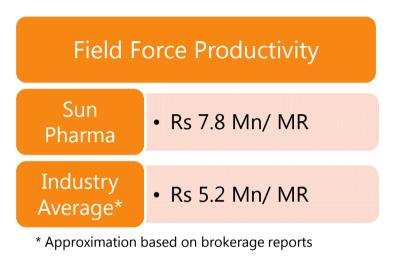
Source-Strategic Marketing Solutions and Research Centre (SMSRC) Prescription Data

Best-in-class field force productivity



Sales Per Representative (Rs. Mn)





- Well trained and scientifically oriented sales representatives team with strong performance track record
- Field force with highest productivity amongst key players in India



Emerging Markets 13% of Revenues



Emerging Markets Business at a glance



Largest Indian Company in Emerging Markets

Global footprint	Presence in over 100 markets
Focus Markets	 Brazil, Mexico, Russia, Romania, South Africa and complementary & affiliated markets
Product Portfolio	Extensive basket of branded products
Customer Focus	 Strong relationships with doctors and medical practitioners
Sales Force	Approximately 2,300 Sales Representatives
Opportunity	 To cross-sell products between Sun Pharma and Ranbaxy marketing infrastructure
Local Manufacturing	• Across 10 countries



Western Europe, Canada, ANZ & Other Markets





Western Europe & Other Markets at a glance

Amongst the leading Indian Companies	
Market Presence	 Across all major markets in Western Europe, Canada, A&NZ, Japan and few other markets
Product Portfolio	 Expanding basket of products including injectables and hospital products as well as products for retail market
Focus	• Development and commercialization of complex generics and differentiated products to drive sustainable and profitable growth
Sales Force	Distribution led model
Local Manufacturing	• At Canada, Hungary & Ireland + Servicing from India facilities
Japan Entry	 Acquired 14 established prescription brands from Novartis in March 2016



Global Consumer Healthcare Business



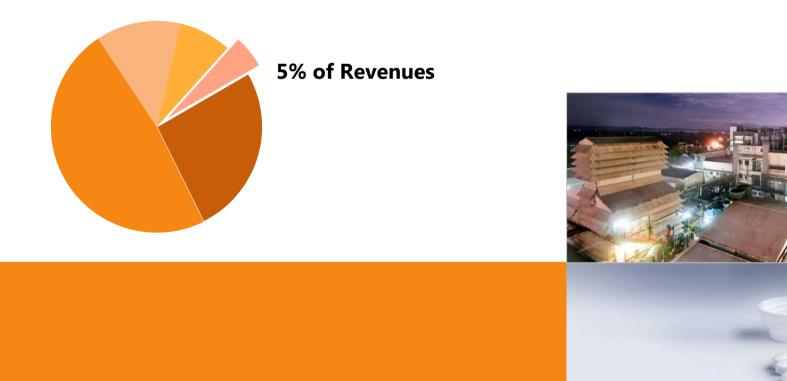
Global Consumer Healthcare Business at a glance



An Attractive Opportunity	
India	Amongst the top 10 consumer healthcare companies
Global Presence	Operates in about 20 countries
Market Focus	 4 core markets viz., India, Russia, Romania, and Nigeria 4 growth markets viz., Ukraine, Poland, South Africa and Myanmar
Strong Brand Equity	 5 Brands are category leaders across 3 markets - India, Romania and Nigeria
Sales Force	• Promoted through dedicated sales force in each market
Strong Positioning	 Amongst top 10 consumer healthcare companies in India, Romania, Nigeria & Myanmar



Active Pharmaceutical Ingredients (API) Business



API Business



Backward Integration – Strategic Importance

Strategic Importance	 Backward integration provides cost competitiveness and supply reliability
Customers	Large generic and innovator companies
Product Portfolio	• Approximately 300 APIs
Pipeline Development	• Approx. 20 APIs scaled up annually
Regulatory approvals	 305 DMF/CEP approvals to date 434 DMF/CEP Filings to date
Manufacturing	Across 14 facilities



Research & Development



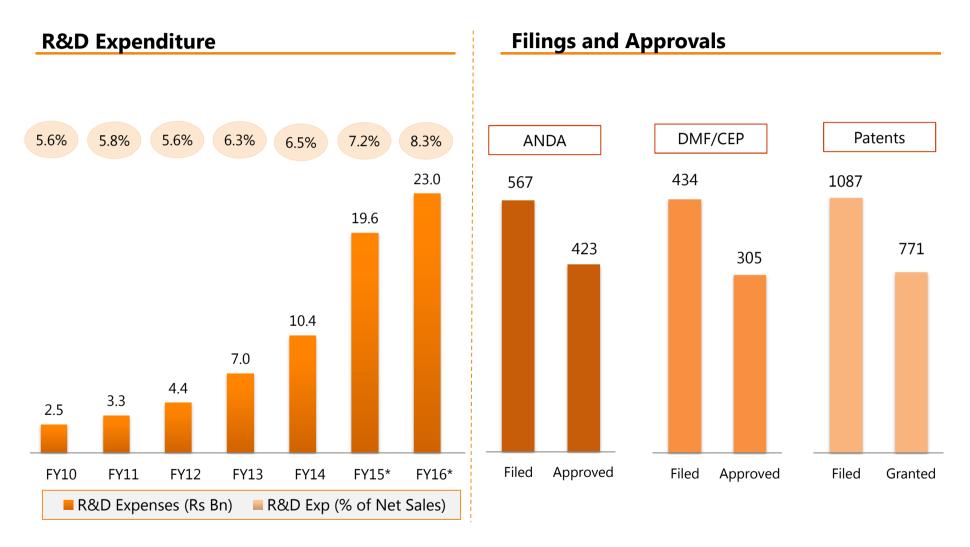
Research & Development



Cumulative R&D Spend of Rs 97 billion to date		
R&D Spend	 R&D spend at 8.3% of Net Sales for FY16* Strong cash flows & large scale to support R&D investments 	
Capabilities	 Strong research teams in generics, finished dosage development, biological support, chemistry 	
Organization	 2,000 scientists globally with capabilities across dosage forms like orals, liquids, ointments, gels, sprays, injectables 	
IPR Support	 Strong team of intellectual property experts supporting R&D (internal and external lawyers) 	
Focus	 Developing non infringing formulations and development of specialty/complex products 	

R&D Investments





FY09 – FY14 numbers exclude Ranbaxy financials

As of Sept 30, 2016



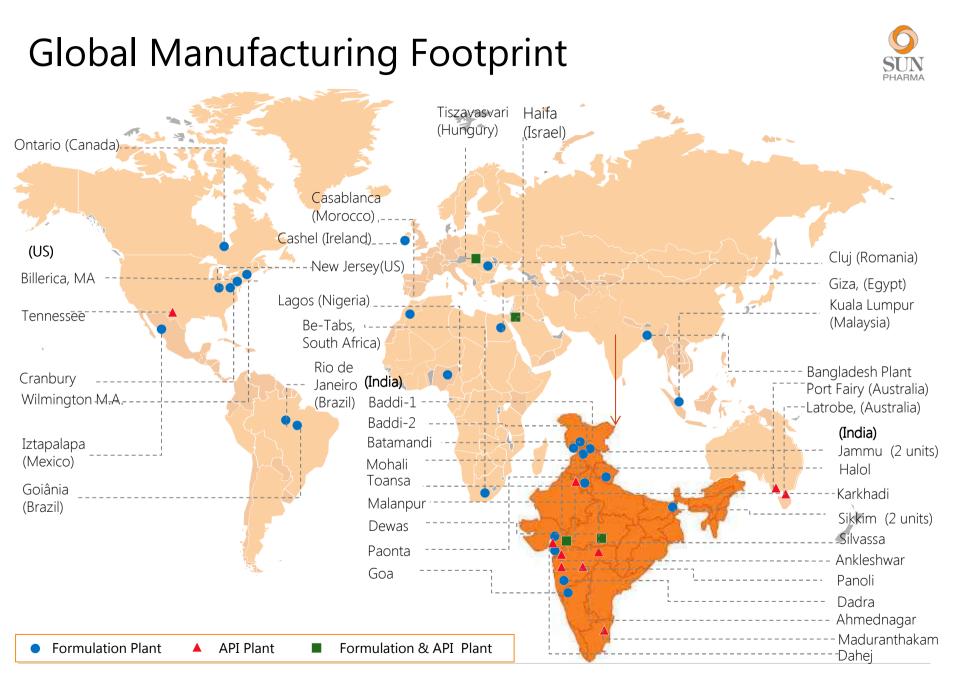
Global Manufacturing Presence



Global Manufacturing Presence



World Class Manufacturing Infrastructure 47 manufacturing facilities across India, the Americas, Asia, Africa, **Extensive Global Footprint** Australia and Europe • Vertically integrated network across six continents enabling high Integrated Network guality, low cost and a guick market entry across the geographies • One of the few companies that has set up completely integrated Capabilities manufacturing capability for the production of oncology, hormones, peptides, controlled substances and steroidal drugs • High quality manufacturing facilities. Many of the plants have **High Quality** received approvals from US FDA, UK MHRA and various other regulatory authorities • Ability to manufacture a variety of dosage forms - Orals, Creams, **Dosage Forms** Ointments, Injectables, Sprays, Liquids

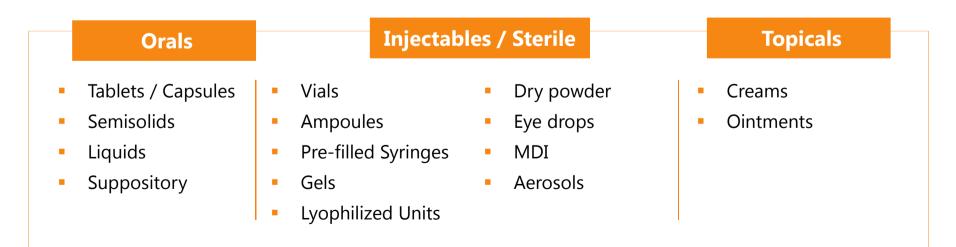


Finished Dosage Manufacturing



33 Finished dosage manufacturing sites

- India : 15, US : 4
- Canada, Brazil, Mexico, Hungary , Israel, Bangladesh, Ireland, South Africa, Malaysia, Romania, Brazil, Morocco, Egypt and Nigeria : 1 each
- Capacities available for a variety of finished dosages

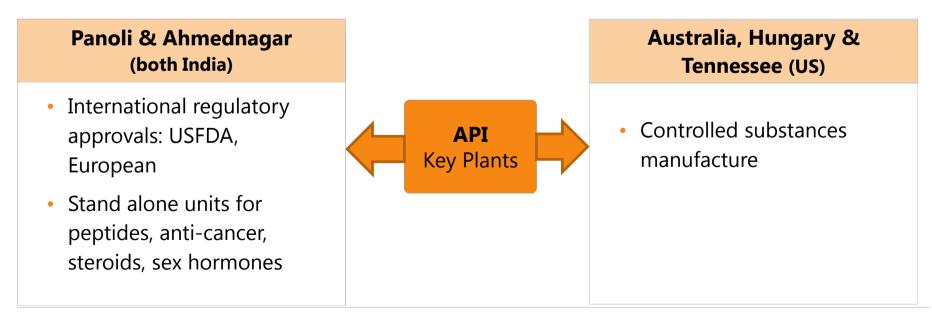


API Manufacturing



14 API manufacturing locations

• India : 9, Australia : 2, Israel : 1, US : 1, Hungary : 1



Corporate Governance



Our philosophy on corporate governance envisages working towards high levels of transparency, accountability and consistent value systems across all facets of operations



Chairman



Israel Makov Former President & CEO of Teva Pharma. Industries Ltd.

Independent Director



Rekha Sethi Director General All India Management Association (AIMA)

Independent Directors & Members of Audit Committee



Ashwin Dani Non-Executive Vice Chairman, Asian Paints Ltd.



Keki Mistry Vice Chairman & CEO, HDFC Ltd.



Hasmukh Shah Former Chairman of Gujarat Gas & Former Chairman & Managing Director, IPCL



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S. Mohanchand Dadha

Former Chairman &

Managing Director, TDPL





Financials



Market Capitalisation Rs. 1,800 billion / US\$ 27 billion

Market Capitalisation KS. 1,000 billion / 03\$ 27 billion						(All Figures in	Rs. Mn)			
	FY12	YoY	FY13	YoY	FY14	YoY	FY15*	YoY	FY16*	YoY
P&L Summary										
Net Sales	80,057	40%	1,12,389	40%	1,60,044	42%	2,72,451	70%	2,77,442	2%
Gross Profit	63,644	49%	91,592	44%	1,32,250	44%	2,05,059	55%	2,12,610	4%
EBITDA	32,507	67%	49,063	51%	71,141	45%	77,208	9%	77,983	1%
Net Profit	26,567	46%	29,830	12%	31,415	5%	45,394	44%	47,159	4%
Net Profit (Adjusted)	26,567	46%	35,666 #	34%	56,589 #	59%	47,771#	-16%	54,011 #	13%
R&D Spend	4,449	34%	7,042	58%	10,418	48%	19,550	88%	23,025	18%
BS Summary	Mar'12	YoY	Mar'13	YoY	Mar'14	YoY	Mar'15*	YoY	Mar'16*	YoY
Shareholders Funds	1,22,358	29%	1,49,897	23%	1,85,250	24%	2,56,232	38%	3,14,042	23%
Loan Funds	2,650	-27%	1,982	-25%	24,890		89,939	261%	85,152	-5%
Net Fixed Assets	32,742	19%	50,771	55%	58,242	15%	1,10,201	89%	1,33,606	21%
Investments	22,129	-1%	24,116	9%	27,860	16%	27,163	-3%	13,086	-52%
Cash and Bank Balances	33,672	53%	40,587	21%	75,902	87%	1,09,980	45%	1,39,893	27%
Inventory	20,870	40%	25,778	24%	31,230	21%	56,680	81%	64,236	13%
Sundry Debtors	20,787	88%	24,122	16%	22,004	-9%	51,061	132%	67,959	33%
Sundry Creditors	9,927	54%	10,580	7%	13,283	26%	32,865	147%	34,896	6%

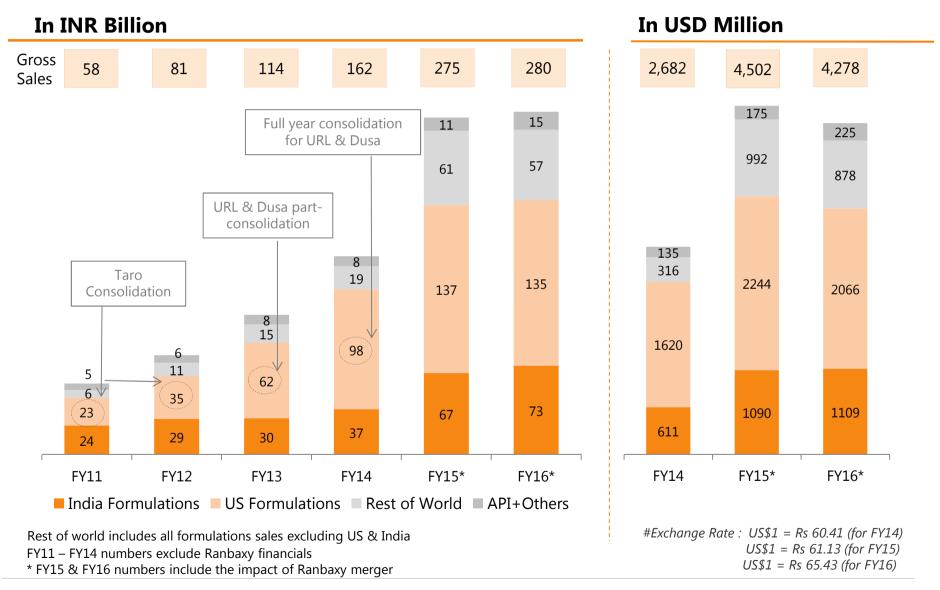
Exchange Rate :

For Market Capitalisation US\$1 = Rs 66.85 (As on 30 Oct 2016)

All figures from FY11 to FY14 exclude Ranbaxy aqcuisition which is effective from 01 April 2014 * FY15 & FY16 numbers include the impact of Ranbaxy merger # Adjusted for Rs 5.83 bn provision related to generic Protonix settlement for the year 2012-13 and adjusted for Rs 25.17 bn provision related to generic Protonix settlement for the year 2013-14 and adjusted for Rs 2.4 bn for settlement provision for Texas Medicaid Program litigation for 2014-15 and adjusted for Rs 6.9 bn of exceptional items related to Ranbaxy integration for 2015-16

Sales Break-up



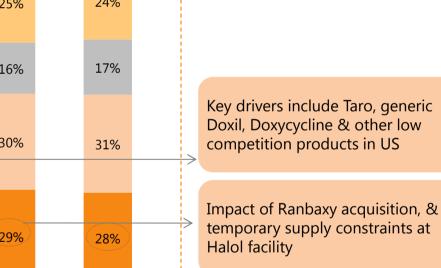


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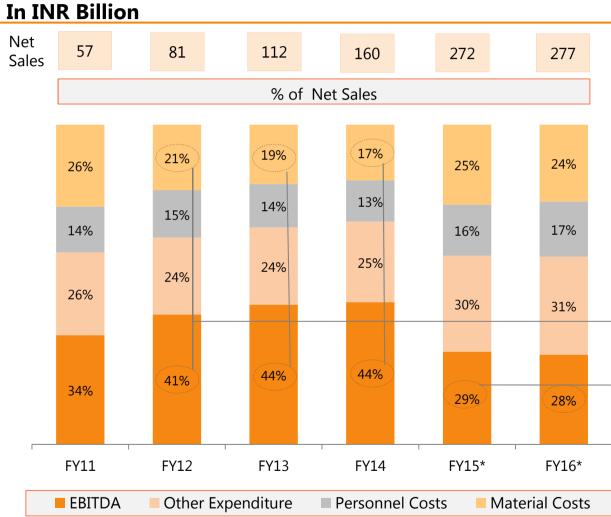
FY11 – FY14 numbers exclude Ranbaxy financials

* FY15 & FY16 numbers include the impact of Ranbaxy merger





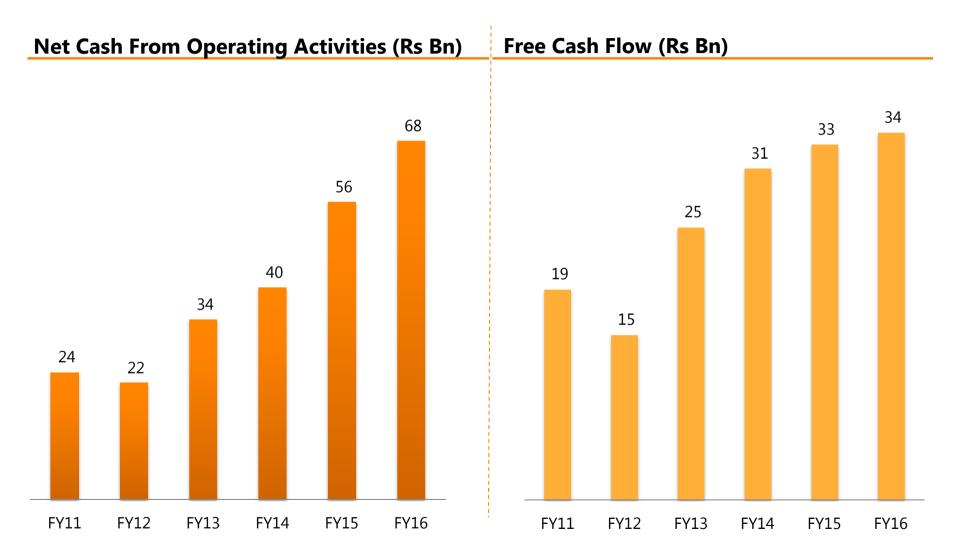
EBITDA Trend





Cash Flow





Financial Ratios



	FY12	FY13	FY14	FY15	FY16
	39.9	40.4	42.4	70.2	1.8
	49.5	43.9	44.4	55.1	3.7
	66.5	50.9	45.0	8.5	1.0
	46.3	12.3	5.3	44.5	3.9
Adjusted)	46.3	34.3 #	58.7 #	(15.6) #	13.1#
in	79.5	81.5	82.6	75.3	76.6
rgin (%)	40.6	43.7	44.5	28.3	28.1
	33.2	26.5	19.6	16.7	17.0
(Adjusted)	33.2	31.7 #	35.4 #	17.5 #	19.5 #
	23.8	26.7	26.9	14.7	15.3
	23.8	25.7	30.9	18.5	18.6
ty	0.02	0.01	0.13	0.35	0.27
I EPS	12.8	14.4	15.2	18.9	19.6
EPS (Adjusted)	12.8	17.2 #	27.3 #	19.9 #	22.4#
% of Net Sales	5.6	6.3	6.5	7.2	8.3
	5.1	5.9	6.2	6.7	8.0
	0.5	0.4	0.3	0.4	0.3

Adjusted for Rs 5.83 bn provision related to generic Protonix settlement for the year 2012-13. Adjusted for Rs 25.17 bn provision related to generic Protonix settlement for the year 2013-14.
Adjusted for Rs 2.4 bn for settlement provision for Texas Medicaid Program litigation for 2014-15 Adjusted for Rs 6.9 bn of exceptional items related to Ranbaxy integration for 2015-16

Key Financials Q2 & H1 FY17



(All	Figures	in Rs	Mn)
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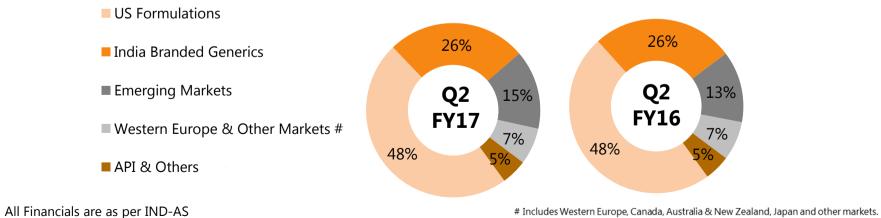
	Q2 FY17	Q2 FY16	CHANGE	H1 FY17	H1 FY16	CHANGE
Gross Sales	77,640	68,582	13%	1,57,707	1,33,850	18%
Gross Profit	59,242	53,604	11%	1,20,838	1,01,960	19%
Gross Margin	76%	78%		77%	76%	
EBITDA	26,666	18,578	44%	53,513	33,910	58%
EBITDA Margin	34%	27%		34%	25%	
Net Profit	22,351	10,288	117%	42,688	15,847	169%
Net margin	29%	15%		27%	12%	
Net Profit (Adjusted)	22,351	10,288	117%	42,688	22,699	88%
Net margin (Adjusted)	29%	15%		27%	17%	
R&D	5,701	4,981	14%	11,010	10,088	9%
R&D as % of Net Sales	7.3%	7.3%		7.0%	7.5%	0.0
EPS (Diluted) INR	9.3	4.3	117%	17.7	6.6	169%
EPS (Diluted) INR (Adjusted)	9.3	4.3	117%	17.7	9.4	88%

All Financials are as per IND-AS

Sales Breakup Q2 & H1 FY17



						(All Figures in Rs. Mn)	
		Q2 FY17	Q2 FY16	CHANGE	H1 FY17	H1 FY16	CHANGE
Formulation							
India		20,091	18,080	11%	38,633	35,317	9%
US		37,144	33,158	12%	77,851	64,064	22%
Emerging M	larkets	11,411	9,089	26%	21,722	17,537	24%
ROW		5,281	4,968	6%	10,906	10,716	2%
	Sub-total	73,927	65,294	13%	1,49,112	1,27,634	17%
Bulk		3,669	3,146	17%	8,367	5,860	43%
Others		45	142	-68%	228	356	-36%
Gross Sales		77,640	68,582	13%	1,57,707	1,33,850	18%



Key Milestones targeted for future





Key Milestones targeted for future



Global Consumer Healthcare	 Maintain leadership in existing markets through focus on innovative solutions Enhance presence in high growth markets
R&D	 Develop more products through expanded R&D team for global markets Focus on developing complex products across multiple dosage forms
Regulatory/ Quality	 Ensuring 24x7 compliance to cGMP is imperative for a global business Continuously enhance systems, processes, human capabilities to ensure compliance with global regulatory standards Ensure resolution of consent decree at Ranbaxy's facilities
Financial	 Target sustainable and profitable growth Deliver on the US\$ 300 million synergy benefits from Ranbaxy acquisition by FY18

FY17 Guidance



Consolidated Revenues	• To grow by 8-10% over FY16				
R&D Investments	 Approximately 9% of revenues to be invested in R&D 				
Ranbaxy Integration Synergy	 Target US\$ 300 million in synergy benefits from the Ranbaxy acquisition by FY18 				
Investing for Future	 Invest in R&D and in building the specialty business 				

Sun Pharma at a glance



5 th Largest Global Specialty Generic Company				
• Ranked 5 th in US* / Largest Indian Pharma Company in US				
India	• No. 1 Pharma Company in India			
Emerging Markets	Largest Indian Pharma Company in Emerging Markets			
Europe	Expanding presence in Europe			
Manufacturing Footprint	• 47 manufacturing sites across the world			
Market Presence	 Presence in more than 150 countries across branded and generic markets 			
Product Portfolio	Portfolio of more than 2,000 products across the world			
Employees	• 30,000+ global employee base			
Quality Compliance	 Multiple facilities approved by various regulatory authorities across the world including USFDA 			
R&D and Manufacturing	 Capabilities across dosage forms like injectables, sprays, ointments, creams, liquids, tablets and capsules 			
Addressable Segments	 Specialty products, branded generics, complex generics, pure generics & APIs 			
	* Source: Evoluate Dharma for 12 months and ed Dec 2015			

* Source: Evaluate Pharma for 12 months ended Dec 2015



Thank You!

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